

# Linh T. Phung

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## EDUCATOR

### Researcher, Writer, Innovator, Leader

Self-motivated professional with deep knowledge and skills in conducting academic and business research, designing and delivering training and development programs, analyzing/visualizing data, and developing language learning technologies. Expert in managing complex projects, leading diverse teams, and creating valuable educational products and materials.

## PROFESSIONAL EXPERIENCE

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### Founder – Eduling

2019 – Present

Led a cross-functional team of IT developers, content creators, and designers to develop Eduling Speak, a mobile app with over 8,500 downloads that offers 50+ courses and 2,000+ tasks and games.

- Lead the design and development of 50+ gameplays, 2000+ tasks, and 50+ courses for the Eduling Speak app.
- Publish and deliver other products: books, learning materials, online courses, and workshops for learners, educators, and educational leaders.

### Chief Learning Officer – Pangea Chat, USA

09/2024-Present

- Design features that maximize opportunities for language use, peer-to-peer interaction, and language acquisition within Pangea Chat, an NSF-funded instant-messaging platform designed specifically for language learning.
- Manage efficacy studies and support external research projects using the platform.
- Present the platform to educators and organizations to increase product adoption.

### Senior Research Analyst – Shorelight Education, USA

2/2024 – 6/2024

Led the analysis of extensive data sets to uncover business insights by producing reports that guided strategic decision-making and informed market positioning for an extensive portfolio of products.

- Proposed and redesigned the partnership brief process by integrating multiple databases, resulting in a streamlined data retrieval plan and prompting the company to explore API development for efficiency.
- Led a comprehensive data collection and analysis project by managing tasks and collaborating with a team to produce a detailed report and slide deck, which received high praise from stakeholders for its impact and clarity.
- Created impactful papers on admission criteria by applying academic research and data analysis skills, resulting in high praise from the team for their effectiveness and value.

### Director, English Language and Pathways Programs – Chatham University, Pittsburgh, PA

2011 – 2023

Directed a team of 20+ educators and staff, overseeing a curriculum of 30+ courses while ensuring programs review, evaluation, and effectiveness.

- Taught English language courses and conducted research in language learning and teaching.
- Led a team to develop a pathway program at the new university president's request, successfully attracting new students.
- Expanded the English program to accommodate a surge in international students by organizing a team to develop curriculum with 20 courses and services, including orientation, advising, assessment, and cultural activities.
- Restructured curriculum and services to shift from a semester-based schedule to 6 seven-week terms, resulting in enhanced program accessibility and responsiveness to enrollment needs.
- Advised and mentored ESL, Pathways, Undergraduate, and Graduate students as well as colleagues in various professional organizations.
- Developed and delivered student services and programs, including orientations, conversation partners, education symposiums, ambassador programs, academic and cultural events
- Served on committees and collaborated with other offices to ensure excellent student experience and support university-wide initiatives.
- Created and published newsletters, blog posts, and other communications to students and the community.

## OTHER TEACHING EXPERIENCE

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Visiting Professor, University of Languages and International Studies, Vietnam

Spring 2025

Course: ELT Methodologies

Assistant Professor, Anaheim University's School of Education – California

Spring 2024

Course: Materials Development in the EdD in TESOL program

**Adjunct Professor**, Education Department, Duquesne University – Pittsburgh, PA  
Course: A graduate course in Curriculum Development and Assessment

Spring 2019

**Visiting Professor**, Wenzhou Medical University – Wenzhou, China  
Workshops: Action research for language educators, Task-based Language Teaching

Fall 2018 and Fall 2019

**Adjunct Professor**, Education Department, Chatham University – Pittsburgh, PA  
Course: A graduate course in Strategies in Teaching English Learners

Fall 2018

**Language Development Specialist**, Carnegie Mellon University – Pittsburgh, PA  
Courses and workshops: English for International Teaching Assistants

Spring and Summer 2011

**Lecturer of English**, College of Foreign Languages, Vietnam National University – Hanoi, Vietnam

2003 – 2006

## PROFESSIONAL LEADERSHIP DEVELOPMENT

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- Elected Member, Nominating Committee, TESOL International Association (current)
- **Member, Incoming Chair, Chair, and Past-Chair**, Affiliate Network Professional Council of TESOL International Association (2019-2025).
- **Judge**, LaunchPad international EdTech Competition, Tech Center at the University of Hawaii (2024)
- **English Language Specialist**, US Department of State (2023)
- **Editorial Board Member**, Innovation in Language Learning and Teaching (Q1 journal) (current)
- **Reviewer**, Language Teaching Research, TESOL Quarterly, System, TESOL Journal, Modern Language Journal, Innovation in Language Learning and Teaching, Studies in Second Language and Teaching (since 2013)
- **Presenter** at webinars and events for US Department of State and Oxford University Press which attracted 6000+ attendees (2023)
- **Teachers' Corner Expert**, US Department of State's American English Live for Educators Facebook page with 500,000+ followers (2023)
- **Columnist**, VNexpress, Vietnam's leading newspaper with 40+ million frequent readers (2022-23)
- **Co-presenter**, Vietnamese Ministry of National Defense Workshop for lecturers from military institutions across Vietnam (2023)
- **National Screening Committee Member**, Fulbright English Teaching Assistantships (2017-2019)
- **Local Co-Chair**, TESOL 2022 International Convention for 2000+ attendees (2022)
- **Member**, University Assessment Committee, Chatham University (2015-2020)
- **Member**, General Education Committee, Chatham University (2011-2020)
- **Chair**, Assessment Subcommittee, Chatham University Diversity and Inclusion Council (2016-2017)
- **Vice-President** (2013-2014), **President** (2014-2015), and **Past President** (2016-2017), Three Rivers TESOL
- **Advisory Board Member**, Home Language Institute, USA (2023-present)

## SKILLS

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**Technology:** Proficient in various learning management systems (LMS), customer relation management systems (CRM), student management systems, data analysis software and visualization, multimedia design applications, and video editing software

**Languages:** English (native-like), Vietnamese (native), French (basic), Chinese (beginning), Spanish (beginning)

**Recent course certificates:** Instructional design, project management, social-emotional learning and trauma-sensitive teaching

## EDUCATION

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**Doctor of Education in TESOL** (Teaching English to Speakers of Other Languages)  
Anaheim University – Anaheim, California, USA

**Master of Arts in TESL** (Teaching English as a Second Language)  
Pennsylvania State University, State College – Pennsylvania, USA

**Bachelor of Arts in English Language Education**  
College of Foreign Languages, Vietnam National University – Hanoi, Vietnam

## PUBLICATIONS AND PRESENTATIONS

### Peer-reviewed articles and publications:

1. Phung, L., Reinders, H. & Pham, H. (2024). *Innovation in language teaching: The case of Vietnam and Cambodia*. London, UK: Palgrave.
2. Phung, L., Nakamura, S. & Reinders, H. (2020). The effect of choice on affective engagement: Implications for task design. In P. Hiver, S. Mercer, A. Al-Hoorie (eds.) *Student Engagement in the Language Classroom*. Bristol: Multilingual Matters.
3. Nakamura, S., Phung, L. & Reinders, H. (2020). The effect of choice on L2 task engagement. *Studies in Second Language Acquisition*.
4. Wolf, D. & Phung, L. (2019). Studying in the United States: Language learning challenges, strategies, and support services. *Journal of International Students*, 9(1), 211-224.
5. Phung, L. (2017). Task preference, affective response, and learners' engagement in L2 use in a U.S. university context. *Language Teaching Research*, 21(6), 751-766.

### Books:

1. Phung, L. *Vietnamese Learning Activities for Kids*. USA: HL BOOKS.
2. Phung, L. & Tovar, A. (2024). *Spanish Learning Games: Juegos para aprender español*. HL BOOKS.
3. Phung, L., Hauer, L. & Nguyen, P.A. (2023). *IELTS Speaking Part 2: Strategies, Model Speeches, and Practice Activities*. HL BOOKS
4. Reinders, H., Lewis, M. & Phung, L. (2017). *Studying in English: Strategies for success in higher education*. London, UK: Palgrave.
5. Phung, L. & Pham, S. (2022). *Tug of Words* (a picture book). USA: HL Books.
6. Phung, L., Pham, S. (2022). *Tug of Words: Trò chơi kéo co ngôn ngữ* (bilingual picture book).
7. Phung, L., Pham, S. & Quyen, M. (2023). *Translanguaging: Hallie's First Words: Những tiếng đầu đời pha trộn của Hà Ly*. USA: Stories of Vietnam.
8. Phung, L. & Pham, S. (2024). *Four Seasons Together* (a picture book). USA: HL Books.
9. Phung, L. & Pham, S. (2024). *Four Seasons Together: Bốn mùa cùng nhau* (a bilingual picture book). USA: HL Books.
10. Dinh, H. & Phung, L. (2024). *50 Hoạt động nâng cao kỹ năng tiếng Anh trên lớp và tại nhà* (50 Activities to enhance English language skills in class and at home). Vietnam: Gamma Books.
11. Phung, L. (2023). *Vietnamese Learning Games: Học tiếng Việt qua trò chơi ngôn ngữ*. USA: HL Books.

### Other publications:

6. Reinders, H. (author), Phung, L. (consultant), Ryan, S. (consultant), Thomas, N. (consultant), (2023). *The Key to Self-regulated Learning – A systematic approach to maximising its potential* [PDF]. Oxford University Press. [www.oup.com/elt/expert](http://www.oup.com/elt/expert)
7. Phung, L. (2022). From words to picture book: The self-publishing process. *Materials Writer Newsletter of TESOL International*
8. Bauler, C., Phung, L. & Lin, C-C. (2022). Roasting turkey, toasting identities: Reimagining identities through living and cooking. *Mosaic – The Newsletter of the New York State TESOL Association*, 52(1), 16-22
9. Phung, L., Nakamura, S. & Reinders, H. (2019). Learner engagement and subjective responses to tasks in an EFL context. *TESOL's Applied Linguistics Forum*, March 2019.
10. Phung, L. (2019). Người lạ, người thiểu số, và con đường hội nhập. (A stranger, a minority, and my integration journey). *An essay in a multi-authored book titled Almost Home*. Vietnam: Youth Publishing.
11. Phung, L. (2017). Reflection on and engagement in actions as a program administrator. PAIS Newsletter, TESOL International, December 2017. <http://newsmanager.commpartners.com/tesolpais/issues/2017-11-20/5.html>
12. Phung, L. (2016). Facilitating content and language integrated learning (CLIL) through web-based activities: A teacher's reflection. *Folio*, 17(1), 12-17.
13. Phung, L. (2015). Crossword puzzle partner: Reviewing vocabulary and practicing vocabulary strategies. In H. Reinders and M. Lewis (Eds.), *New Ways of Teaching Adults*. TESOL Publication.
14. Phung, L. (2013). *NNEST (Non-Native English Speaking Teachers) Blog of the month interview*.

### Conference presentations:

1. *From page to practice: Integrating literature into language education through a text-based approach*. A plenary speech at the Literature Educators Association of the Philippines conference, April 2025.
2. *Culturally and linguistically inclusive materials for ethnic minority multilingual learners*. TESOL Convention, Long Beach, CA, USA, March 2025
3. *Empowering learners through multimodal and multilingual AI-powered texting*. TESOL Convention, Long Beach, CA, USA, March 2025.
4. *A text-based and task-based approaches to materials development*. Virtual at Syria TESOL Conference, April 2024.
5. *Mobile learning and Task-based Language Teaching*. A keynote speech at the "New Trends in English Language Teaching in Iraq: Exploring Challenges and Solutions." Virtual, April 2024.

6. *AI for language learning*. Presentation as part of an academic panel at the TESOL 2024 Convention, Tampa, Florida, March 2024
7. *Facilitating engagement with corrective feedback with AI tools*. Presentation at the TESOL 2024 Convention, Tampa, Florida, March 2024
8. *Selecting target vocabulary for ELT textbooks*. Presentation as part of an academic panel at the TESOL 2024 Convention, Tampa, Florida, March 2024
9. *REAping directions in TESOL: Recognition, empowerment, action, and pursuit*. Invited panel at the TESOL 2024 Convention, Tampa, Florida, March 2024
10. *Creating technology-enhanced tasks*. Presentation at a panel on materials development. TESOL International Convention, Portland, March 2023
11. *Mobile apps and language learning*. Innovation in Education Conference. Notting Hill College, February 2023
12. *The interaction of tasks and gamification in MALL*. NYSTESOL Annual Conference, November 2022
13. *Developing technology-mediated tasks*. MMVC22 Online Conference, August 2022
14. *Using tasks and gamification to engage learners*. RILAE (Research Institute for Learner Autonomy Education at Kanda University of International Studies), July 2022
15. *From Discord to Eduling Speak: Application of tasks and gamification*. METU ELT International Convention, June 2022
16. *Tasks and gamification for mobile learning*. NETA PeruTec, June 2022
17. *Tasks and gamification in mobile assisted language learning*. Kuwait TESOL, April 2022
18. *Simply talking: Bring the world together through Discord*. TESOL International Convention, March 2022, Pittsburgh, PA
19. *Output in the online language classroom*. Presentation with Dr. Hoa Nguyen, TESOL International Convention, March 2022, Pittsburgh, PA
20. *Gamifying language learning activities*. Presentation with Dr. Hoa Nguyen, TESOL International Convention, March 2022, Pittsburgh, PA
21. *Mobile apps and language learning*. Invited panel at Kingdom of Saudi Arabia Association of Language Teachers (KSAALT), March, 2022
22. *Roasting turkey, toasting identities*. Presentation with Clara Bauler and Ching-Ching Lin at New York State TESOL, November 2021
23. *Simply talking: Bring the world together through Discord*. Webinar with TESOL's Bi/Multilingual Education Interest Section.
24. *Output-prompting techniques in the online language classroom*. Presentation with Dr. Hoa Nguyen, American Association for Applied Linguistics (AAAL) Conference, March 2021
25. *The affordances and pitfalls of gamifying online language activities*. Presentation with Dr. Hoa Nguyen and research team (accepted), American Association for Applied Linguistics (AAAL) conference, March 2021
26. *Input manipulation in virtual EFL classes*. Presentation with Dr. Hoa Nguyen and research team (accepted), American Association for Applied Linguistics (AAAL) Conference, March 2021
27. *The affordances and pitfalls of gamifying online language activities*. Presentation with Dr. Hoa Nguyen and research team (accepted), TESOL Convention, March 2021
28. *Making gamified activities facilitative of language development*. Three Rivers TESOL Conference, October 2020.
29. *A personalized approach to teaching grammar*. EnglishUSA Professional Conference, San Francisco, January 2020.
30. *Learner engagement and subjective responses to tasks in an EFL context*. A research presentation at TESOL International Convention, Atlanta, Georgia, March 12-15, 2019.
31. *Effective collaboration in programming to promote student engagement and growth in global learning*. Presentation with Martina Wells, PACIE (Pennsylvania Council of International Education) Conference, Cranberry, Pennsylvania, October 2018.
32. *The effect of learner control on task engagement*. Paper presented at the Psychology of Language Learning by Sachiko Nakamura, Hayo Reinders, and Linh Phung, Tokyo, Japan, June 2018.
33. *Study in the States: Challenges, strategy use, and support services*. Poster presented at NAFSA Conference, Philadelphia, May 2018.
34. *Developing tasks to maximize language production and learner engagement*. Poster presented at the TESOL International Convention, Chicago, March 2018.
35. *Planning to face challenges in a changing IEP market*. Invited panel at TESOL International Convention, Chicago, March 2018.
36. *Task preference, affective response, and task engagement*. World Congress of Applied Linguistics, Rio de Janeiro, Brazil, July 2017.
37. *Examining task engagement from behavioral and subjective perspectives*. Individual paper as part of a colloquium on "The role of tasks in improving learners' affective responses and engagement in performance." Second Language Research Forum, New York, September 2016.
38. *Understanding, explaining, and developing language tests takes a village*. EnglishUSA Conference, Monterey, CA, January 2016.
39. *From task to engagement to learning: Task design principles*. Three Rivers TESOL Fall Conference, Pittsburgh, PA, November 7, 2015.

40. *Facilitating content and language integrated learning (CLIL) through Web-based activities*. TESOL Convention and Language Expo, Portland, Oregon, March 26-30, 2014.
41. *Promoting collaborative learning through a Glee-based course*. GLoCALL International Conference in Computer Assisted Language Learning, Danang, Vietnam, November 28-30, 2013.
42. *Exploring placement test options*. Presentation with Heather McNaught and Julia Salehzadeh. NAFSA Regional Conference, Pittsburgh, PA, November 14-17, 2013.
43. *Highlighting some online collaborative activities in a "Glee" syllabus*. Three Rivers TESOL Spring Conference, Pittsburgh, PA, April 13, 2013.
44. *Helping students discover language-specific and discipline-specific writing expectations*. Three Rivers TESOL Fall Conference, Pittsburgh, PA, October 26, 2012

#### **Invited lectures and presentations:**

1. *Làm mới giảng dạy qua hoạt động game hóa và AI (Refreshing language teaching through gamification and AI-assisted activities)*. A presentation delivered to 200 Vietnamese teachers organized by 4.0 Teachers Group, February 2025.
2. *Integrating AI-powered multimodal and multilingual texting into the language classroom*. Connecting Online Conference, February 2025.
3. *The efficacy of mobile-assisted language learning and trends in app development*. Educast International Conference (with 15,000 registrants from 100+ countries), February 2025.
4. *Developing communicative competence through texts and tasks*. Kurdistan Association of TESOL Educators, January 2025.
5. *Creative materials use in class and at home*. PeruTEC webinar, February 2025.
6. *Developing communicative competence through texts and tasks*. U.S. Embassy in Hanoi, December 2024.
7. *Content-based instruction and task-based language teaching*. Workshop delivered to 100+ teachers at EQuest Vietnam, December 2024.
8. *Technology in language teaching*. Childhood Education International, July 22, 2024
9. *Task-based Language Teaching to promote oral communication*. CA TESOL, July 19, 2024
10. *Hoạt động có tính tương tác cao để nâng kỹ năng tiếng Anh*. Presentation with Hong Dinh. Gamma Junior, June 2024.
11. *Direct instruction and classroom management*. EQuest Professional Development Series for K-12 Teachers, June 2024 (Co-presented with Hong Dinh)
12. *Gamified and multimodal learning*. EQuest Professional Development Series for K-12 Teachers, June 2024
13. *Learning-centred approaches to education*. EQuest Professional Development Series for K-12 Teachers, June 2024
14. *Text-based and task-based approaches to materials development*. Syria TESOL, Virtual, March 2024
15. *Mobile learning and Task-based Language Teaching*. A virtual keynote speech at Annual Seminar on English Language Studies, Indonesia
16. *A systematic approach to self-regulated learning*. Online Conference for Benelux and Swiss Secondary Teachers hosted by Oxford University Press ELT, Virtual, November 2023
17. *Technology and materials development*. A virtual presentation to graduate students at the University of Languages and International Studies, Hanoi, Vietnam, November 2023
18. *Eduling Speak: An intersection between mobile learning and Task-based Language Teaching*. A blended workshop to administrators, teachers, and students at Al-Farahidi University, Iraq
19. *Developing classroom activities with texts*. Virtual TESOL Methodology Forum, Mexico, October 2023
20. *New and fresh: Creating tasks with pictures and texts with the text-based and task-based approaches*. Keynote given at Peru TESOL Conference, July 2023 2.
21. *New and fresh: Creating tasks with pictures, stories, and original texts*. Presentation in the Keynote Speaker Series organized by Saudi Arabia Association for Language Teaching, July 2023.
22. *All you need to know about self-regulated learning*. Presentation with Hayo Reinders at ELTOC Conference, Oxford University Press, June 2023
23. *Applying Task-based Language Teaching*. A 3-day workshop to over 100 lecturers in military schools across Vietnam organized by the Ministry of National Defense
24. *Teaching the four skills*. Materials shared as Teachers' Corner Expert in May 2023 through the US Department of State's Facebook Page American English for Educators
25. *Promoting authentic language use with tasks*. American English for Educators, U.S. Department of State. February 15, 2023.
26. *Carving a path for research, publication, and materials development*. TESOL Career Path Development PLN. January 23, 2023.
27. *Project-Based Learning in ELT*. VietTESOL, October 29, 2022
28. *Teachers as materials developers: Keeping principles of L2 development in mind*. Presentation at TESOL Gulf, December 2020.
29. *Improving your English speaking skills*. A Facebook live presentation to hundreds of students in Vietnam through EducationUSA, Ho Chi Minh, November 2020

30. *Improving your English speaking skills*. Presentation to Taiwanese students through Taiwan Fulbright Office, June 2020.
31. *Improving your English speaking skills*. A Facebook live presentation to hundreds of students in Vietnam through EducationUSA, Hanoi, April 2020
32. *Two approaches to developing English teaching materials*. Invited presentation to the Faculty of English, University of Language and International Studies, Vietnam National University, Hanoi, Vietnam, March 2018.
33. *L2 motivation self-system: Reviewing concepts and research*. Guest lecture to MA students from King Mongkut's University of Technology Thonburi. November 2017.
34. *Developing English learning/teaching materials for the Brazilian academic community*. Webinar to teachers participating in the Languages without Borders project by the Brazilian Ministry of Education, October 2017.
35. *Tasks, task engagement, and affective responses*. GESL 510: Theories and Practice in Second Language Learning, Duquesne University, October 2016.
36. *Working with nonnative English speaking students*. Doctoral seminar in multiculturalism, Chatham University, July 2017, June 2016, and July 2015.
37. *Pedagogical considerations in teaching nonnative English speaking students*. Nursing Department Professional Event, Chatham University, September 2015.
38. *My experience with Vietnam*. History course, Chatham University, spring 2012 and spring 2016.
39. *Curriculum development and assessment*. A two-hour workshop presented to the faculty of English for Specific Purposes. Foreign Trade University, Hanoi, Vietnam, September 2015.
40. *Working with English language learners (ELLs) and clients: Strategies for effective communication*. ESL Symposium, Community College of Allegheny County, West Mifflin, PA, April 2015.
41. *Working with non-native English speaking students*. Chatham University's Professional Development Series, January 2015.